

Scottish Borders Health and Social Care Partnership Integration Joint Board Audit Committee

19 June 2023

Directions Tracker

Report by Hazel Robertson, Chief Finance Officer, HSCP and IJB



1. PURPOSE AND SUMMARY

1.1. To provide an overview of the implementation of approved directions.

Progress is being made in relation to the implementation of approved directions.

The PCIP direction is proving difficult to conclude because of a lack of clarity of Scottish Government funding. A paper will be coming to the IJB at its next meeting to propose the way forward.

The Financial Recovery Plan is challenging and will span several years.

Development of business cases are taking longer, largely as a result of the engagement processes. This extensive approach will provide for better outcomes.

A new RAG status feature has been added to the Tracker. Audit Committee members views on this would be helpful to receive.

2. RECOMMENDATIONS

2.1. **The Scottish Borders Health and Social Care Integration Joint Board (IJB) Audit Committee is asked to:-**

- a) Approve the addition of a RAG feature to the Tracker, particularly focussing on whether the recommended action section makes sense and is helpful to guide members in their review of the status of Directions.
- b) Note the contents of the Directions Tracker, particularly noting the ongoing challenging status of two Directions, and the intention to report on this to the IJB.

PCIP (implementation of GP contract)

Financial Recovery Plan (ideas being generated but the scale of the challenge is very significant).

3. ALIGNMENT TO STRATEGIC OBJECTIVES AND WAYS OF WORKING

3.1. It is expected that the proposal will impact on the Health and Social Care Strategic Framework Objectives and Ways of Working below:

Alignment to our strategic objectives					
Rising to the workforce challenge	Improving access	Focusing on early intervention	Supporting unpaid carers	Improving our effectiveness and thinking	Reducing poverty and inequalities

		and prevention		differently to meet need with less	
x	x		x	x	

Alignment to our ways of working					
People at the heart of everything we do	Good agile teamwork and ways of working – Team Borders approach	Delivering quality, sustainable, seamless services	Dignity and respect	Care and compassion	Inclusive co-productive and fair with openness, honesty and responsibility
	x	x			x

4. INTEGRATION JOINT BOARD DIRECTION

4.1. A Direction is not required.

5. BACKGROUND

5.1. This is a monitoring report to support the smooth working of the IJB, and implementation of our strategic priorities.

6. IMPACTS

Community Health and Wellbeing Outcomes

6.1. The intention of this report is to provide a focus for improve ment of health services therefore should indirectly impact on the National Health and Wellbeing Outcomes below:

N	Outcome description	Increase / Decrease / No impact
1	People are able to look after and improve their own health and wellbeing and live in good health for longer.	Increase
2	People, including those with disabilities or long term conditions, or who are frail, are able to live, as far as reasonably practicable, independently and at home or in a homely setting in their community.	Increase
3	People who use health and social care services have positive experiences of those services, and have their dignity respected.	Increase
4	Health and social care services are centred on helping to maintain or improve the quality of life of people who use those services.	Increase
5	Health and social care services contribute to reducing health inequalities.	Increase
6	People who provide unpaid care are supported to look after their own health and wellbeing, including to reduce any negative impact of their caring role on their own health and well-being.	Increase
7	People who use health and social care services are safe from harm.	Increase
8	People who work in health and social care services feel engaged with the work they do and are supported to continuously improve the information, support, care and treatment they provide.	Increase
9	Resources are used effectively and efficiently in the provision of health and social care services.	Increase

Financial impacts

- 6.2. There are no costs directly associated with this report. Indicative costs to implement directions are highlighted where known. The Strategic Plan and Financial Plan directions set out the overall expected costs for the IJB. The development of the Financial Recovery Plan is flagged as a red risk due to the scale of the challenge. This will be a longer term document.

Equality, Human Rights and Fairer Scotland Duty

- 6.3. An assessment against these duties is not required as this is a summary report and IIAs will be conducted as required for each item.

Legislative considerations

- 6.4. None

Climate Change and Sustainability

- 6.5. None.

Risk and Mitigations

- 6.6. Two Directions are marked as high risk. Details provided above.

7. CONSULTATION

Communities consulted

- 7.1. Not relevant.

Integration Joint Board Officers consulted

- 7.2. Not relevant.

Approved by:

Hazel Robertson, Chief Finance Officer

Author(s)

Hazel Robertson, Chief Finance Officer

Background Papers Directions Tracker

Previous Minute Reference: not applicable

For more information on this report, contact us at

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Ref	Date	Service	Purpose	Direction	Value £000s	Outcomes	June-23
SBIJB-020322-1	02/02/22	Millar House	Commissioning	Commissioning the Millar House Integrated Community Rehabilitation Service	£256k R	quality of care, LOS, costs	Update requested
SBIJB-150622-2	16/06/22	Day services for adults with learning disabilities	Commissioning	To recommission a new model of Learning Disability Day Services by going to the open market	£1,643k	savings target £350,000. All nine health and well being outcomes	Complete and replaced with another direction
SBIJB-150622-3	16/06/22	Pharmacy support to social care users	Polypharmacy	To provide an Integrated service for all adult social care service users	NR £150k	Savings will be identified to CFO. Review of service after two cycles	No update for this iteration
SBIJB-150622-4 Budget	16/06/22	All	Budgetary framework	To deliver services within the budgets and under the framework outlined in Item 5.7 of the 15 June 2022 Integration Joint Board		To live within budget, will be active until end March	Working on Financial Recovery Plan Savings slow YTD

Ref	Date	Service	Purpose	Direction	Value £000s	Outcomes	June-23
SBIJB-151221-3	21/09/22	Care Home Hawick update	Development of FBC	Hawick Outline Business Case		present business case	Replaced – delete for next report
SBIJB-150622-5	16/06/22	Health Board Oral Services	Development of plan	To provide support for the production of an Oral Health Plan	As per Sol	Focussed on planning principles, health improvement plan, and be financially sustainable	No specific issues to report
SBIJB-21-09-22-01	21/09/22	Hospital at home	Scope the development of Hospital at home	Develop a business case to come back to IJB for approval	£300k	Benefits tracker now established	Small patient numbers to date but a spread plan is in place
SBIJB-210922-2	21/09/22	Integrated home based reablement service	Report to IJB with business case for integrated SB Cares and Home First Service	Develop a business case to come back to IJB for approval	expected that costs will reduce	To review by SPG before IJB in December	Meeting agreed the parameters of the proposal. Ongoing
SBIJB-210922-3	21/09/22	Palliative Care review	To commission an independent palliative care review	Scope and outcomes as described in paper with full engagement and integrated approach. To improve outcomes and reduce costs through a programme budgeting approach		To conclude by 31 March 2023. Review by SPG before IJB	Only one tender received. After discussion agreed to delay for 9 months

Ref	Date	Service	Purpose	Direction	Value £000s	Outcomes	Jun-23
SBIJB-020922-1	21/09/22	Primary Care Improvement Plan	Manage PCIP within existing funding	PCIP Exec to deliver outcomes from non recurrent spend, and reprioritise the use of available recurrent funding. PCIP Exec to escalate at a national level regarding inadequacy of funds and the risks associated with that.	£1.523k NR and £2.313k rec	Implementation of GP contract	"bundle" proposal being developed for presentation to NHS Board and IJB.
SBIJB-010223-1	01/02/23	Care home and extra care housing, LF	Scoping of the associated integrated service models of delivery	Scoping of the associated integrated service models of delivery and associated revenue costs for the Full Business Cases for the Hawick and Tweedbank Care Villages		Business case	Nothing specific to report
SBIJB-17052023-01	17/05/23	Day Services	Review need and establish day cases across the Region	Implement the Teviot business case and progress to other localities day cases	Budget to be confirmed by July 23	Business cases	Nothing specific to report
SBIJB-170523-2	17/5/23	Community Integration Groups	Establish pathfinder in Eildon	Establishment of the Eildon Community Integration Group pathfinder Develop the IIA Establish membership Explore synergies with Area Partnerships	Review status at IJB by September 2023	Establishment of pathfinder	Nothing specific to report
SBIJB-170523-3	17/5/23	Adult Social Care	Implementation of a night support pathfinder in the Duns area	Appropriate supports (e.g. Assistive Technology / Technology Enabled Care / on-call) and reassurance will be provided, - Appropriate continued mitigation to concerns is provided and; - The IIA will be updated in a dynamic way	Significant possible option to reinvest circa £450k annually		Nothing specific to report

Ref	Date	Service	Purpose	Direction	Value £000s	Outcomes	Jun-23
SBIJB-170523-4	17/3/23	Hawick and Tweedbank Care Villages	Update of the assumptions	Scoping of the associated integrated service models of delivery and associated revenue costs for the Full Business Cases for the Hawick and Tweedbank Care Villages	All cost will be reviewed by the IJB for approval		Scheduled for review by IJB Audit committee in August 2023

Directions Tracker

Key

Grading	Nature of status	Audit Committee action
	On track to achieve outcomes and broadly on track timewise No material concerns regarding finance	Nothing to escalate to IJB or to partner bodies Note the position
	Either / and Some time delay but tolerable Moderate risk to outcomes Moderate risk to costs	Set a timescale for this being addressed Consider whether to request further information / specific report on how this can be moved closer to the parameters set out in the Direction Consider the requirement to report to IJB
	Either / and Significant time delay but tolerable Moderate risk to outcomes Moderate risk to costs	Request a detailed report on how this can be moved closer to the parameters set out in the Direction Request a timeline for specific and detailed report to the Audit Committee setting out current position, any mitigations, and risks. Consider this is now too high risk and not likely to result in the outcomes intended, within a reasonable timescale and cost. Report all red Directions to the IJB and to Partner Bodies with a recommendation?
	Replaced / superceded / complete	Remove from next report